

**PROGRESS AGAINST BUDGET SAVINGS 2014/15 BY OUTCOME**

**OUTCOME 1 - ECONOMIC DEVELOPMENT - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 1st REVIEW**

Budget saving	Responsible AD	2014/2015			RAG rating	Issues/Risks/Dependencies/service impacts
		Saving	Estimated Outturn as at June 2014	Variance		
		£'000	£'000	£'000		
<b>Completed savings</b>						
Highways & Transport savings	S. Thomas	600	600	0	A	A £3.9m bid to the capital programme is being prepared for investment in LED street lighting retro fit programme. The deadline for submissions is 18th July. Without the invest to save capital the £240,000 saving may not be achieved this year but there may be substitute savings.
Implement a new project based service on management of Economic Development projects	S. Thomas / R. Horniman	391	391	0	G	Some achieved, there are plans in place to achieve the remainder. Staffing review timing
Planning Uplifts	S. Thomas	13	13	0	G	
<b>Total Completed Savings</b>		<b>1,004</b>	<b>1,004</b>	<b>0</b>		
<b>TOTAL OUTCOME 1</b>		<b>1,004</b>	<b>1,004</b>	<b>0</b>		

**OUTCOME 2 - SUPPORTING COMMUNITIES - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 1st REVIEW**

Budget saving	Responsible AD	2014/2015			RAG rating	Issues/Risks/Dependencies/service impacts
		Saving	Estimated Outturn as at June 2014	Variance		
		£'000	£'000	£'000		
<b>Completed savings</b>						
Create a new enforcement service by combining street wardens, parking enforcement and neighbourhood enforcement	S. Thomas / T. Punton	200	200	0	A	Staffing review timing. Achieved 132k so far from ER/VR & vacancies. Remainder to be worked on.
Merge the operation of the 5 community hubs, libraries and community facilities and bring in self service technology	R. Horniman	474	474	0	G	Libraries restructure ER/VR 323k achieved. Hubs savings & Er/VR 139k achieved.
Merge Children's Centres and Youth centres	J. Keelty	500	500	0	G	All achieved. To check which area this lies in, shown here for now.
<b>Total Completed Savings</b>		<b>1,174</b>	<b>1,174</b>	<b>0</b>		
<b>TOTAL OUTCOME 2</b>		<b>1,174</b>	<b>1,174</b>	<b>0</b>		

**OUTCOME 3 - IMPROVING PUBLIC HEALTH - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 1st REVIEW**

<b>Completed savings</b>						
Public Health funding available to fund mainstream expenditure	E.Kunonga	0	700	-700	G	funding available to meet mainstream expenditure aligned to Public Health outcomes.
Merge Environmental Health and Trading Standards	E.Kunonga	0	55	-55	G	
<b>TOTAL OUTCOME 3</b>		<b>0</b>	<b>755</b>	<b>-755</b>		

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Budget saving	Responsible AD	Saving	Estimated Outturn as at June 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		

**OUTCOME 4 - LEARNING & SKILLS - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 1st REVIEW**

Budget saving	Responsible AD	2014/2015			RAG rating	Issues/Risks/Dependencies/service impacts
		Saving	Estimated Outturn as at June 2014	Variance		
		£'000	£'000	£'000		
<b>Completed savings</b>						
SEN / School Support		126	126	0	G	
<b>Total Completed Savings</b>		<b>126</b>	<b>126</b>	<b>0</b>		
<b>TOTAL OUTCOME 4</b>		<b>126</b>	<b>126</b>	<b>0</b>		

**OUTCOME 5 - SAFEGUARDING & CHILDREN'S CARE - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 1st REVIEW**

Budget saving	Responsible AD	2014/2015			RAG rating	Issues/Risks/Dependencies/service impacts
		Saving	Estimated Outturn as at June 2014	Variance		
		£'000	£'000	£'000		
<b>Completed savings</b>						
Introduce a new operating model for Childrens' Safeguarding services that reduces duplication and management costs		575	575	0	G	
Close Park House and relocate Childrens' Safeguarding teams		18	18	0	G	
<b>Total Completed Savings</b>		<b>593</b>	<b>593</b>	<b>0</b>		
<b>Ongoing savings</b>						
Close Middlesbrough Teaching and Learning Centre		28	5	23	A	Saving included Building Cleaning saving but we have been advised that Building Cleaning have allocated this to their own saving target.
<b>Demand Mitigation:</b>						
Increase in-house fostering and reduce placement fees for looked after children		550	350	200	A	Pressure due to number of new In House Careres matched with external placements being lower than forecast.Budget was based on 30 but only 14 approved to date.
Increase adoptions and reduce placement fees for looked after children		285	72	213	A	Net pressure of £213k is made up of: pressure of £699k relating to existing IFAs less saving on adoption of £486k. Target of 24 adoption placements for the year and 17 placements have been made to date.
Increase capacity at Children's homes by 2 beds (from September)		135	135	0	A	

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		£'000	£'000	£'000		
Additional In-House Fostering savings		0	100	-100	G	
<b>Total Ongoing Savings</b>		<b>998</b>	<b>662</b>	<b>336</b>		
<b>TOTAL OUTCOME 5</b>		<b>1,591</b>	<b>1,255</b>	<b>336</b>		

**OUTCOME 6 - SOCIAL CARE - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 1st REVIEW**

Budget saving	Responsible AD	2014/2015			RAG rating	Issues/Risks/Dependencies/service impacts
		Saving	Estimated Outturn as at June 2014	Variance		
		£'000	£'000	£'000		
<b>Completed savings</b>						
A new operating model for Adult Social Care to reduce the work that is required to be undertaken by fully qualified Social Workers and renegotiate joint management costs with Tees Esk Wear Valley Mental Health Trust.		697	697	0	G	
Secure alternative funding for Middlesbrough Intermediate Care Centre		165	165	0	G	
Supporting People (Homelessness & Welfare Advice)		200	200	0	G	
<b>Total Completed Savings</b>		<b>1,062</b>	<b>1,062</b>	<b>0</b>		
<b>Ongoing savings</b>						
<b>Demand Mitigation:</b>						
Demand Management		790	570	220	R	Mitigation plans have been identified in relation to : 1.High Cost Placements 2. Continuing Health Care 3. Assistive Technology 4. Personal Care 5. Direct Payments
<b>Total Ongoing Savings</b>		<b>790</b>	<b>570</b>	<b>220</b>		
<b>TOTAL OUTCOME 6</b>		<b>1,852</b>	<b>1,632</b>	<b>220</b>		

**OUTCOME 7 - ENVIRONMENT, PROPERTY & COMMERCIAL SERVICES (EPCS) - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 1st REVIEW**

		2014/2015				

**PROGRESS AGAINST BUDGET SAVINGS 2014/15 BY OUTCOME**

**APPENDIX B**

Budget saving	Responsible AD	Saving	Estimated Outturn as at June 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
Budget saving	Responsible AD	£'000 Saving	£'000 Estimated Outturn as at June 2014	£'000 Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
<b><u>Completed savings</u></b>						
Cease provision of bedding plants	T.Punton	100	100	0	G	
Cease replacement of felled trees	T.Punton	15	15	0	G	
Reduce maintenance of shrubs and hedges	T.Punton	35	35	0	G	
Reduce weeding from 3 times per year to 2	T.Punton	65	65	0	G	
Halve frequency of litter picking and street cleansing	T.Punton	198	198	0	G	
Reduce grass cutting and works in public spaces	T.Punton	65	65	0	G	
Invest in technology to reduce road gully cleansing	T.Punton	60	60	0	G	
Terminate allotments subsidy	T.Punton	10	10	0	G	
Cease the maintenance and upkeep of 3 bowling greens	T.Punton	10	10	0	G	
Leisure Farm Uplift	T.Punton	30	30	0	G	Farm transferred to Askham Bryan on 1/5/14 and full saving achieved.
<b>Total Completed Savings</b>		<b>588</b>	<b>588</b>	<b>0</b>		
<b><u>Ongoing savings</u></b>						
Merge parks, Streetscene and cemeteries management	T.Punton	100	100	0	G	Already made £70k through ERVRs and remainder will be made through further savings. Askham Bryan proposed transfer should produce additional savings, but these may not occur in 2014/15.
Merge area care and waste management	T.Punton	60	60	0	G	Staffing review still to be completed but saving will be made.
Merge Ayresome Industries with Streetscene	T.Punton	54	54	0	A	Staff involved in scope still need to be determined, however there is a vacant post currently producing a saving.
Close Clairville stadium	T.Punton	104	104	0	A	Requires Prissick to be complete before closure
Reduce leisure centre opening hours and staffing levels	T.Punton	700	636	64	A	Saving per annum will be made from 2015/16 but currently it is predicted that the full year saving will not be made in 2014/15, mainly due to the reviews not being fully completed until September. Also scope of Sports Development team to transfer to Improving Public Health outcome (Outcome 3) and associated saving needs to be determined. It should be noted that some of the achievable projected saving in 2014/15 is linked to income levels and that income levels are dependant on capital investment in replacement of gym equipment.
Fleet Management and Vehicle Maintenance	T.Punton	156	156	0	A	Projected that saving will be achieved however there is a dependency on capital investment continuing at current levels as part of saving is linked to replacing vehicles and reducing maintenance and hire costs.
Crematorium demand led mitigation	T.Punton	110	110	0	A	Saving currently partly achieved by ERVRs. Remaining saving is being made as demand and income decreases due to the opening of new crematorium.
Property Services / Building Cleaning	T.Punton	652	470	182	R	Approx. £270k has already been achieved from ERVRs and capitalisation of staff. There is a planned £50k reduction in R & M expenditure, a £40k planned capitalisation of equipment, a further £5k from building closures, £10k from further staffing savings, and £25k additional minor savings. An option to make the remaining saving is to further reduce cleaning standards, but this will have a significant impact on Council buildings.
Non Strategic Asset Review (NSAR)	T.Punton	232	232	0	A	Sales going through and will be tracked

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		Saving	Estimated Outturn as at June 2014	Variance		
		£'000	£'000	£'000		
Close MTLC (property elements- total saving £145k)	T.Punton	117	117	0	A	Building closed early July 2014 and it is currently predicted that the required saving will be achieved.
Close TAD	T.Punton	119	119	0	A	Building closed end of June 2014 and it is currently predicted that the required saving will be achieved.
Close Park House (property elements- total saving £30k)	T.Punton	12	12	0	A	Depends on closure taking place as forecast.
Close Albert Terrace facility and relocate the Families Forward Team	T.Punton	10	10	0	A	Depends on closure taking place as forecast.
<b>Total Ongoing Savings</b>		<b>2,426</b>	<b>2,180</b>	<b>246</b>		
<b>TOTAL OUTCOME 7</b>		<b>3,014</b>	<b>2,768</b>	<b>246</b>		

**OUTCOME 8 - FINANCE & INVESTMENT - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 1st REVIEW**

Budget saving	Responsible AD	2014/2015			RAG rating	Issues/Risks/Dependencies/service impacts
		Saving	Estimated Outturn as at June 2014	Variance		
		£'000	£'000	£'000		
<b>Ongoing savings</b>						
Modernise the way in which back office services are devlivered by automating processes make greater use of IT and merge similar functions - Commissioning		616	601	15	A	This savings target has been consolidated from other services as part of the new change programme outcome review. Work is ongoing to identify current and future savings opportunities.
Modernise the way in which back office services are devlivered by automating processes make greater use of IT and merge similar functions - Finance / Accountancy		590	590	0	G	Approx £426,000 has been achieved, it is expected that the balance of £164,000 will be achieved in the current year.
Introduce a new operating model for the Council Tax, Housing Benefit and Social Fund departments		271	271	0	G	Additional new funding has generated a surplus above the required savings target as reported in the key areas. Any reduction in future funding will result in reduced payments to Mouchel for specific benefits work.
Introduce a system of payments in advance for all Council services and greater use of Direct Debits,		68	68	0	G	It is expected that this will be met through re-negotiated partnership contract pricing.
Modernise the way in which back office services are delivered by automating processes, make greater iuse of IT and merge similar functions - Payroll		387	0	387	R	This saving is expected to be met from the introduction of a new Finance & HR system which will not happen until 2015.
Capital Financing cost reduction		210	210	0	G	Treasury management decisions such as reduced borrowing, has resulted in reduced capital financing costs
Public Health Residual Funding		1,859	1,859	0	G	Service budgets have been adjusted to account for these savings and the funding confirmed, so this has been achieved.
<b>Total Ongoing Savings</b>		<b>4,001</b>	<b>3,599</b>	<b>402</b>		

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		£'000	£'000	£'000		
<b>TOTAL OUTCOME 8</b>		<b>4,001</b>	<b>3,599</b>	<b>402</b>		

**OUTCOME 9 - ORGANISATION & GOVERNANCE - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 1st REVIEW**

Budget saving	Responsible AD	2014/2015			RAG rating	Issues/Risks/Dependencies/service impacts
		Saving	Estimated Outturn as at June 2014	Variance		
		£'000	£'000	£'000		
<b>Ongoing savings</b>						
Modernise the way in which back office services are delivered by automating processes, make greater use of IT and merge similar functions - Legal, P&P and Marketing & Communication		1,353	819	534	R	Delays in the review have reduced the department's ability to meet the full savings target in 2014/15.
Merge the functions of scrutiny support, governance and all other ancillary functions that support Elected Members		217	108	109	R	Delays in the review have reduced the department's ability to meet the full savings target in 2014/15. Assume 50% at this stage as vacancies have been identified.
Admin Review		1,378	1,378	0	G	It is expected that this will be met predominantly through re-negotiated partnership contract pricing.
Increase the number of Council services that can be accessed by the use of Information Technology, and will reduce face to face customer contact		75	75	0	G	It is expected that this will be met predominantly through re-negotiated partnership contract pricing.
Modernise the way in which back office services are delivered by automating processes, make greater use of IT and merge similar functions - IT		698	698	0	G	It is expected that this will be met predominantly through re-negotiated partnership contract pricing.
Close the Register Office and relocate the registration of births, marriages and deaths		20	20	0	G	
<b>Total Ongoing Savings</b>		<b>3,741</b>	<b>3,098</b>	<b>643</b>		
<b>TOTAL OUTCOME 9</b>		<b>3,741</b>	<b>3,098</b>	<b>643</b>		

<b>GRAND TOTAL 2014/15 SAVINGS</b>		<b>16,503</b>	<b>15,411</b>	<b>1,092</b>		
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